

Appendix C

Table A - 2023/24 Capital Programme Outturn

				2023/24				
Adjustments include 22/23 carry forwards and additional grants allocations (Budget as agreed at Council in December)	2023/24 Revised Budgets £000s	Adjustments in Year £000s		Current Capital Budget £000s	Q3 Forecast £000s	Outturn £000s	Outturn Variance to Current Budget £000s	Reason for Forecast Variance to Current Capital Budget
		Reprofile Table C	Grant & Other changes Table B					
Disabled facilities grant	4,229			4,229	3,140	3,220	-1,009	Strategic Housing delays on DFG team doing assessments £269k, SHAP programme starting later than anticipated £740k
Community Capital Grants Scheme	200			200	0	0	-200	A small budget was placed in 23/24 for this new scheme in case any projects could progress quickly but no decision has yet been taken on how this will be spent
Total Community Wellbeing Delivery Board	4,429	0	0	4,429	3,140	3,220	-1,209	
Hillside	121		0	121	121	32	-90	Project has completed under budget
Empty Property Investment & Development	919		0	919	219	25	-893	£500k match will be required next year as properties are unlikely to be bought in this financial year - £393k delays in new schemes progressing
Gypsy & Traveller Pitch development	1,096	-1,046	0	50	30	27	-23	

Single Homelessness Accommodation Programme (SHAP)	455			455	303	455	0	
Strategic Housing Development	80		0	80	52	10	-70	
Private sector housing improvements	111		0	111	111	111	0	
Total Housing & Accommodation Delivery Board	2,781	-1,046	0	1,736	836	661	-1,075	
Electronic Document Management Storage	12		0	12	0	0	-12	Project has completed under budget
Capital Development Fund	1,000		0	1,000	0	0	-1,000	No projects have been approved to use this funding.
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)	412		0	412	386	384	-28	
HARC SAN Lifecycle Replacement	372	-370	0	2	2	1	0	
Data Centre Equipment Lifecycle Replacement	329		0	329	199	192	-137	£107k underspend due to equipment cheaper than anticipated - £30k delayed due to repair work to the Fibre cables between Plough Lane & Harc est July24
Windows Server Upgrades	330		0	330	208	175	-155	Project extended to Sept 2024 as M365 project needs to be up and running before the servers can be upgraded
Backup Storage	82		0	82	37	37	-45	Project has completed under budget
Device and Ancillary kit replacement programme	365	-100	0	265	265	443	178	Due to lower price offered bought in advance of year end for 24/25

M365 E5 Implementation	300		0	300	300	300	0	
Primary Data Storage Area Network (Plough Lane)	63		0	63	9	9	-55	Project has completed under budget
Total IT Services Partnership Board	3,265	-470	0	2,795	1,405	1,540	-1,254	
Flexible Futures	582		0	582	582	471	-110	Reception Area works were not commissioned in year
My Account	7		0	7	5	5	-1	Phase 1 was completed under budget
Total Corporate Transformation Delivery Board	588	0	0	588	587	477	-111	
Schools Capital Maintenance Grant	5,693	-2,707	0	2,986	2,693	2,033	-953	Slippage due to delivering a group of projects in the Easter holidays which falls over the year end due to holiday needed to do works
Peterchurch Area School Investment	7,446	-7,416	0	30	30	56	26	
Brookfield School Improvements	3,830	-3,080	0	750	100	47	-703	A programme for construction will only start just before summer holidays due to DfE time to agree funding.
High Needs Grant	1,300	-1,150	0	150	20	8	-143	Works have not commenced as expected
Basic Needs Funding	7,674	-7,474	0	200	100	215	16	
Preliminary works to inform key investment need throughout the county	303	-23	0	280	280	94	-186	Works will be delivered later than planned, in early 24/25
School Accessibility Works	1,003	-672	0	331	166	141	-189	Slippage into 24/25 due to constraints on design stage, procurement and lack of resource to do tenders, ecology & asbestos surveys

Work to Shirehall Annex (Care Leavers Base)	100			100	0	0	-100	Awaiting work to commence
Shirehall Improvement Works	0			0	0	0	0	
Estates Capital Programme 2019/22	2,322	-1,656	0	666	666	553	-113	Some works expected to complete by end March have been delayed
Residual property works identified in the 2019 condition reports	1,351	-650	0	701	660	573	-129	Some works expected to complete by end March have been delayed
Estates Building Improvement Programme 22-25	2,569	-871	0	1,698	1,624	1,279	-418	Some works expected to complete by end March have been delayed
Estates Building Improvement Programme 2023-25	2,280	-1,500	0	780	994	759	-21	
Fly-Tipping Intervention Scheme	30		0	30	30	30	0	
Upgrade of Hereford CCTV Cameras	4		0	4	4	4	0	
Changing Places	287		0	287	287	264	-23	
Hereford Library	200	-200	0	0	0	0	0	
Total Asset Management Delivery Board	36,392	-27,399	0	8,993	7,654	6,057	-2,936	
E & E's S106	4,558	-2,578	0	1,979	1,201	756	-1,223	Slippage due to working with stakeholders and public consultations, also delay on purchasing affordable housing
C & F's S106	1,376	-516	0	860	860	873	13	
Total Planning Delivery Board	5,933	-3,094	0	2,839	2,061	1,629	-1,210	
Local Transport Plan (LTP)	15,466		0	15,466	15,466	15,451	-15	
Priority Flood Repair Works	1,159		0	1,159	390	347	-812	Works will complete under budget and not use the contingency.
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	408	-151	0	256	95	43	-213	Some areas will be delivered under budget but some budget

									will carry forward for delivery of equipment.
Public Realm Maintenance - Mitigating Risk on the Network	3,849	-193	0	3,656	2,919	2,825	-832		Delays in delivering works on Public Realm
Highways Maintenance and pot hole repairing 2023/24	2,558		0	2,558	2,558	2,558	0		
Winter Resilience	677	-450	0	227	182	183	-44		
Highways Equipment	507		0	507	314	312	-195		£100k Underspend - Camera scheme not going ahead, £5k Kington Parking charges being reviewed and £89k Hereford on street parking will not be introduced
Resurfacing Herefordshire Highways	0			0	0	0	0		
Natural Flood Management	489	-269	0	220	187	177	-43		
Highways Infrastructure Investment	4,085	-2,750	0	1,335	500	0	-1,335		Decision taken in March so no work commenced in 23/24
Public Realm Improvements for Ash Die Back	315		0	315	60	19	-296		Action being undertaken on known risks, unknown areas need confirmation on risk and action, further surveying work required. Funding also required for HC fte, post to go through recruitment.
Moving Traffic Enforcement Phase 2	144	-119	0	25	0	0	-25		
Total Highways Maintenance Delivery Board	29,657	-3,933	0	25,724	22,670	21,915	-3,809		
Integrated Wetlands	748	-339	0	410	232	227	-182		Schemes on hold/ awaiting cabinet decision - Delay due to regulatory uncertainty
Solar Photovoltaic Panels	1,272	-1,007	0	265	201	201	-64		

Wye Valley AONB	155		0	155	155	118	-37	
SEPUBU Grant	344		0	344	17	17	-327	Not enough schemes have come forward to utilise the grant.
Waste	18,090	-18,090	0	0	0	0	0	
E-Cargo Bike Share	85		0	85	85	85	0	
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	124		0	124	0	0	-124	Procurement is expected to take place late 24/25 early 25/26
Green Homes Grant - Local Authority Delivery	293		0	293	260	253	-40	
Home Upgrade Grant	4,301		0	4,301	2,835	1,233	-3,068	Contract needed to be reproced and time taken to get Government approval to proceed has created delays. Although HC delivered more schemes than most other councils in the region
Total Environment & Sustainability Delivery Board	25,413	-19,436	0	5,977	3,785	2,134	-3,842	
Hereford Enterprise Zone	421		0	421	421	411	-9	
Marches Business Investment Programme	544		0	544	486	486	-58	Not enough schemes have come forward to utilise all the grant.
Employment Land & Incubation Space in Market Towns	3,500	-3,400	0	100	10	2	-98	
Leominster Heritage Action Zone	2,009	-653	0	1,356	498	398	-958	Delays on public realm works due to retendering
Safer Streets / CCTV	43		0	43	4	4	-39	Work complete under budget.
Fastershire Broadband	1,216	3,024	0	4,240	4,240	3,968	-272	One of the lots came in a lot lower on costs than expected
Total Economic Development Delivery Board	7,734	-1,029	0	6,705	5,660	5,270	-1,434	

Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	10,665	-9,965	0	700	600	473	-227	Project delayed due to procurement issues and additional surveys required to inform costings
Stronger Towns Fund - Greening the City	323	-300	0	23	23	25	2	
UK Shared Prosperity Fund	290		0	290	191	187	-103	Slower take up on grant applications than expected
Rural Prosperity Fund	850		0	850	530	281	-569	Some schemes only launched in November and also looking at third party to deliver
Stronger Towns Library & Learning Centre relocation to Shirehall	395			395	0	45	-350	Project took longer to start than expected due to approvals for change of location
Total Major External Funded Delivery Board	12,523	-10,265	0	2,258	1,345	1,011	-1,247	
Hereford City Centre Transport Package	6,255	-4,755	0	1,500	1,126	1,080	-420	Slippage due to planning permission delayed and land negotiations
Hereford City Centre Improvements (HCCI)	2,500	-300	0	2,200	1,950	1,597	-603	The business grants delayed due to not being taken up by businesses and some of the other schemes slippage due to issue with procurement
Hereford ATMs and Super Cycle Highway	1,000	-650	0	350	10	0	-350	Delay in development in the minors works framework
Emergency Active travel Fund	119		0	119	60	88	-31	
Active Travel Fund 4	306	-150	0	156	125	58	-98	
Southern Link Road	800			800	0	0	-800	Decision taken in March so no work commenced in 23/24
LUF - Active Travel Measures (north of river)	1,025	-525	0	500	225	305	-196	Delay in development in the minors works framework

LUF - Active Travel Measures (south of river)	4,036	-3,286	0	750	225	242	-507	Delay in development in the minors works framework
Total Sustainable Transport & Place Making Delivery Board	16,041	-9,666	0	6,375	3,721	3,370	-3,005	

Total	144,756	-76,337	0	68,418	52,862	47,284	-21,134	
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Projects likely to be delayed into 24/25, some with no decisions yet made on spend, others with delays in delivery.	-15,315
Projects are on hold awaiting successful grant bids or review before continuation	-1,000
Project to deliver under budget or not spend full grant allocation	-4,819
	-21,134

Table B – Overall Capital Programme position 2023/24

Project Name	Prior Years £000s	2023/24 budget £000s	2024/25 budget £000s	2025/26 budget £000s	2026/27 budget £000s	Total scheme budget £000s
Disabled facilities grant	0	4,229	2,000	0	0	6,229
Community Capital Grants Scheme	0	200	1,800	0	0	2,000
Total Community Wellbeing Delivery Board	0	4,429	3,800	0	0	8,229
Hillside	879	121	0	0	0	1,000
Empty Property Investment & Development	0	919	0	0	0	919
Gypsy & Traveller Pitch development	781	50	1,046	0	0	1,877
Single Homelessness Accommodation Programme (SHAP)	0	455	455	0	0	910
Strategic Housing Development	0	80	0	0	0	80
Private sector housing improvements	88	111	0	0	0	199
Total Housing & Accommodation Delivery Board	1,747	1,736	1,501	0	0	4,984
Electronic Document Management Storage	303	12	0	0	0	315
Capital Development Fund	0	1,000	0	0	0	1,000
Key Network Infrastructure (Core Data Centre Switches & Corporate Wi-Fi)	143	412	0	0	0	555
HARC SAN Lifecycle Replacement	0	2	370	0	0	372
Data Centre Equipment Lifecycle Replacement	0	329	0	0	0	329
Windows Server Upgrades	0	330	0	0	0	330
Backup Storage	0	82	0	0	0	82
Device and Ancillary kit replacement programme	0	265	365	415	548	1,593
M365 E5 Implementation	0	300	150	0	0	450
Primary Data Storage Area Network (Plough Lane)	272	63	0	0	0	335
Total IT Services Partnership Board	718	2,795	885	415	548	5,361
Flexible Futures	268	582	0	0	0	850
Wye Valley Trust - Education Centre Investment	0	0	6,000	0	0	6,000

HWGTA - Development of Vocational Work Based Skills Investment	0	0	2,000	0	0	2,000
My Account		7	0	0	0	7
Total Corporate Transformation Delivery Board	268	588	8,000	0	0	8,857
Schools Capital Maintenance Grant	0	2,986	3,902	0	0	6,888
Peterchurch Area School Investment	232	30	3,175	5,716	1,700	10,853
Brookfield School Improvements	375	750	3,875	822	0	5,822
High Needs Grant	77	150	3,328	500	0	4,055
Basic Needs Funding	0	200	5,000	5,000	6,084	16,284
Childcare Expansion Capital Grant 2023-24	0	0	296	0	0	296
Preliminary works to inform key investment need throughout the county	213	280	23	0	0	516
School Accessibility Works	0	331	672	0	0	1,003
Work to Shirehall Annex (Care Leavers Base)	0	100	0	0	0	100
Shirehall Improvement Works	0	0	3,000	0	0	3,000
Estates Capital Programme 2019/22	3,760	666	1,656	0	0	6,082
Residual property works identified in the 2019 condition reports	40	701	650	0	0	1,392
Estates Building Improvement Programme 22-25	174	1,698	1,135	0	0	3,007
Estates Building Improvement Programme 2023-25	0	780	2,747	0	0	3,527
Fly-Tipping Intervention Scheme	0	30	0	0	0	30
Upgrade of Hereford CCTV Cameras	38	4	0	0	0	42
Changing Places	0	287	0	0	0	287
Hereford Library	145	0	200	0	0	345
Total Asset Management Delivery Board	5,055	8,993	29,658	12,038	7,784	63,528
E & E's S106	0	1,979	4,045	1,548	0	7,572
C & F's S106	0	860	1,047	2,084	0	3,992
Total Planning Delivery Board	0	2,839	5,092	3,632	0	11,563
Local Transport Plan (LTP)	0	15,466	15,466	0	0	30,932
Priority Flood Repair Works	2,868	1,159	0	0	0	4,027
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	1,891	256	151	0	0	2,299

Public Realm Maintenance - Mitigating Risk on the Network	1,101	3,656	193	0	0	4,950
Highways Maintenance and pot hole repairing 2023/24	0	2,558	0	0	0	2,558
Additional Pothole Allocation 23/24 & 24/25	0	0	3,660	0	0	3,660
Winter Resilience	0	227	740	435	0	1,402
Highways Equipment	41	507	0	0	0	548
Resurfacing Herefordshire Highways	0	0	5,000	5,000	0	10,000
Natural Flood Management	97	220	337	336	284	1,274
Highways Infrastructure Investment	0	1,335	6,835	3,985	3,885	16,040
Public Realm Improvements for Ash Die Back	0	315	367	367	367	1,416
Moving Traffic Enforcement Phase 2	0	25	119	0	0	144
Total Highways Maintenance Delivery Board	5,998	25,724	32,869	10,123	4,536	79,250
Integrated Wetlands	2,252	410	930	1,071	99	4,760
Solar Photovoltaic Panels	862	265	1,007	0	0	2,134
Wye Valley AONB	55	155	116	0	0	326
SEPUBU Grant	88	344	0	0	0	432
Waste	0	0	18,090	0	0	18,090
E-Cargo Bike Share	0	85	0	0	0	85
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	0	124	300	300	400	1,124
LEVI Pilot Fund Grant	0	0	60	60	0	120
Green Homes Grant - Local Authority Delivery	526	293	0	0	0	819
Home Upgrade Grant	522	4,301	4,646	0	0	9,469
Total Environment & Sustainability Delivery Board	4,304	5,977	25,149	1,430	499	37,359
Hereford Enterprise Zone	14,526	421	0	0	0	14,947
Marches Business Investment Programme	2,884	544	0	0	0	3,428
Employment Land & Incubation Space in Market Towns	341	100	10,000	10,260	0	20,701
Leominster Heritage Action Zone	1,095	1,356	653	0	0	3,104
Safer Streets / CCTV	340	43	0	0	0	383
Safer Streets 5	0	0	150	0	0	150

Fastershire Broadband	26,990	4,240	2,508	0	0	33,738
Total Economic Development Delivery Board	46,176	6,705	13,311	10,260	0	76,451
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	1,535	700	7,000	8,765	0	18,000
Stronger Towns Fund - Greening the City	81	23	300	0	0	404
UK Shared Prosperity Fund	0	290	845	0	0	1,135
Rural Prosperity Fund	0	850	856	0	0	1,706
Stronger Towns Library & Learning Centre relocation to Shirehall	0	395	2,611	0	0	3,005
Total Major External Funded Delivery Board	1,616	2,258	11,611	8,765	0	24,250
Hereford City Centre Transport Package	37,224	1,500	5,755	2,500	0	46,979
Hereford City Centre Improvements (HCCI)	3500	2,200	300	0	0	6,000
Hereford ATMs and Super Cycle Highway	0	350	650	0	0	1,000
Emergency Active travel Fund	0	119	0	0	0	119
Active Travel Fund 4	0	156	150	0	0	306
Southern Link Road	0	800	2,200	2,000	5,300	10,300
LUF - Active Travel Measures (north of river)	251	500	3,715	0	0	4,466
LUF - Active Travel Measures (south of river)	2	750	8,445	0	0	9,197
Total Sustainable Transport & Place Making Delivery Board	40,976	6,375	21,215	4,500	5,300	78,366

Total	106,859	68,418	153,090	51,164	18,666	398,197
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	2023/24 Budget £000s	2024/25 Budget £000s	2025/26 Budget £000s	2026/27 Budget £000s	Total
December 2023 Council Approved Budget	147,821	105,417	23,788	10,570	287,596
Reprofile Budget	-78,948	45,527	25,424	7,997	0
Other approved Movements	- 455	2,611	-	-	-3,066
Additional Grants	0	4,757	1,952	99	6,808
Revised Capital Budget	68,418	153,090	51,164	18,666	291,338

Grant Additions since February Council

	2023/24	2024/25	2025/26	2026/27	£000s
					0
DfT - Additional Pothole Grant		3,660			3,660
DfE - Childcare Expansion Capital Grant 2023-24		296			296
WMP - Safer Streets 5 Grant		150			150
DLUHC - Phosphate Mitigation Grant		591	1,071	99	1,760
DfE - additional Grant for Brookfield School			822		822
WMCA - LEVI Pilot Grant		60	60		120
	0	4,757	1,952	99	6,808

Other Movements

	2023/24	2024/25	2025/26	2026/27	£000s
Removal of Maylords Library project	(455)	(2,611)			(3,066)
					0
	(455)	(2,611)	0	0	(3,066)

Total Grants and other movements

	-455	2,146	1,952	99	3,742
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Table C – Reprofiled budget details

Project Name	2023/24 Budgets Adj £000s	2024/25 Budgets Adj £000s	2025/26 Budgets Adj £000s	2026/27 Budgets Adj £000s	Reason
Schools Capital Maintenance Grant	-2,707	2,707	0	0	Phasing delays to some major projects as well as issues around ecology. Ring-fenced grant so has to be carried forward.
Peterchurch Area School Investment	-7,416	0	5,716	1,700	Procurement taking place later than anticipated, due to timeframe will slip into 24/25.
Brookfield School Improvements	-3,080	3,080	0	0	Delays due to agreement on the finance arrangements and transfer of the trust.
High Needs Grant	-1,150	650	500	0	Decision on which projects to progress was later than planned which delayed delivery.
Basic Needs Funding	-7,474	-3,610	5,000	6,084	Kingstone expansion has not progressed, therefore delayed while the decision to expand Aylestone was taken. Ring-fenced grant so has to be carried forward.
Preliminary works to inform key investment need	-23	23	0	0	
School Accessibility Works	-672	672	0	0	Due to some works requiring longer holidays these works will complete next financial year.
Estates Capital Programme 2019/22	-1,656	1,656	0	0	The under spend is mainly due to the Shirehall budget that has been held until a decision on the future use of the site was taken.
Residual property works identified in the 2019 condition reports	-650	650	0	0	Due to some none tender returns and delays to procurement, these works are expected to deliver later than originally planned.
Estates Building Improvement Programme 22-25	-871	871	0	0	
Estates Building Improvement Programme 2023-25	-1,500	1,500	0	0	
Hereford Library	-200	200	0	0	Project on hold until the works begin on the Broad St building.
Total Asset Management Delivery Board	-27,399	8,399	11,216	7,784	
HARC SAN Lifecycle Replacement	-370	370	0	0	Project is still being scoped and therefore delivery delayed.
Device and Ancillary kit replacement programme	-100	0	0	100	Equipment prices have been lower than expected.

Total IT Services Partnership Board	-470	370	0	100	
Gypsy & Traveller Pitch development	-1,046	1,046	0	0	Planning wasn't approved and therefore the project is delayed.
Total Housing & Accommodation Delivery Board	-1,046	1,046	0	0	
E & E's S106	-2,578	2,953	-374	0	Delay to the appointment of professional services.
C & F's S106	-516	696	-181	0	Some school led projects are expected to deliver later than originally anticipated.
Total Planning Delivery Board	-3,094	3,649	-555	0	
Hereford City Centre Transport Package	-4,755	2,255	2,500	0	Construction will be later than planned while waiting for land negotiations and planning.
Hereford City Centre Improvements (HCCI)	-300	300	0	0	Shop Front Grants have an extension from LEP due to slower take up by businesses.
Hereford ATMs and Super Cycle Highway	-650	650	0	0	Procurement of the design consultant for all LUF projects took longer than expected and therefore they are all delayed, including the match funding.
Active Travel Fund 4	-150	150	0	0	
LUF - Active Travel Measures (north of river)	-525	525	0	0	
LUF - Active Travel Measures (south of river)	-3,286	3,286	0	0	
Sustainable Transport & Place Making Delivery Board	-9,666	7,166	2,500	0	
Integrated Wetlands	-339	339	0	0	Development has been paused while awaiting government announcement on housing.
Solar Photovoltaic Panels	-1,007	1,007	0	0	Delays to planned works due to ecology issues and lack of suitable sites.
Waste	-18,090	18,090	0	0	Due to the delivery timescale, any new purchases of vehicles and equipment would arrive next financial year.
Total Environment & Sustainability Delivery Board	-19,436	19,436	0	0	
Employment Land & Incubation Space in Market Towns	-3,400	0	3,400	0	No decisions have yet been taken on how to utilise this budget.
Leominster Heritage Action Zone	-653	653	0	0	Public Realm works are starting later than planned so will complete the following year.

Fastershire Broadband	3,024	-3,024	0	0	Budget has been brought forward with the work planned to be delivered this year.
Total Economic Development Delivery Board	-1,029	-2,371	3,400	0	
Extra Ordinary Highways Maintenance & Biodiversity Net Gain	-151	151	0	0	Gritter to arrive next financial year
Public Realm Maintenance - Mitigating Risk on the Network	-193	193	0	0	Some work will be completed in the following year due to time needed to scope works.
Winter Resilience	-450	450	0	0	Gritter to arrive next financial year
Natural Flood Management	-269	59	97	113	Delay to the start of awarding grants.
Highways Infrastructure Investment	-2,750	2,750	0	0	Awaiting the decision to spend and due to time of year will not deliver this year.
Moving Traffic Enforcement Phase 2	-119	119	0	0	On hold while project reviewed which will delay delivery.
Total Highways Maintenance Delivery Board	-3,933	3,722	97	113	
Stronger Towns Fund - Hereford Museum & Art Gallery	-9,965	1,200	8,765	0	Commencement of construction is going to be later than planned.
Stronger Towns Fund - Greening the City	-300	300	0	0	Still awaiting the design before delivery can commence.
Total	-76,337	42,917	25,424	7,997	

Project Removed after reprofile

Stronger Towns Fund - Maylord Orchard Redevelopment and LRC	-2,611	2,611	0	0	
Total	-78,948	45,527	25,424	7,997	

Budgets are reprofiled in quarter 2 as recommended by External Audit to ensure reporting against a more deliverable capital programme. Explanations for reprofiling of the budget are given in the table above.